TOWNSHIP OF SAGE Gladwin County, Michigan

RECEIVED

GENERAL STATEMENTS

AND SUPPLEMENTARY INFORMATION

AUG - 6 2004

Year Ended March 31, 2004

Michigan Dept. of Treasury, Local Audit & Finance Division 496 (3-98). Formerly L-3147 AUDITING PROCEDURES REPORT

Issue under P.A. 2 of 1	968, as amen	ded. Filing is man	datory.					
Local Government	Туре		Local Governmen	nt Name		Co	unty	
☐ City ☑ Townst	nip L Villag		Township of	Sage			Gladwin	
Audit Date March 31, 200)4	Opinion Date July 6, 200	04	Date Accountant Rep July 6, 2004		to State:		
We have audited	We have audited the financial statements of this local unit of government and rendered an epinion on financial statements prepared in accordance with the Statements of the Governmental Accounting Standards Board (CASE) and the Uniform Reporting Format for Financial Statements for Counties and Local Units of C							
prepared in accor	dance with	the Statemen	ts of the Gover	nmental Accounting	i Standarde		on financ	cial statements
Reporting Format Department of Tre	for Finance easury.	cial Statement	s for Counties	nmental Accounting and Local Units of	Governme	nt 111-1Mi	chigan by	SURV Mi¢higan
Mo offirm that					- 1	AU	G - 6 20	.
1. We have comp	lied with th	ne <i>Bulletin for t</i>	he Audits of Loc	cal Units of Government	nent in Midt	igatinaans	nevised.	
the report of comn	he followin nents and r	g. "Yes" respo ecommendation	onses have beer ons	n disclosed in the fin	ancial state	ments, i	ncluding t	the notes, or in
You must check th	e applicabl	le box for each	item below.					
☐ yes ☒ no 1	. Certain	component un	its/funds/agenci	es of the local unit a	are exclude	d from t	he financi	al statements
☐ yes ☒ no 2	. There a	re accumulated (P.A. 275 of	d deficits in one	or more of this unit	's unreserve	ed fund	balances/	retained
⊠ yes □ no 3	. There a		•	e with the Uniform A	Accounting a	and Bud	geting Ac	t (P.A. 2 of
☐ yes ☒ no 4	<u></u>							
☐ yes ☒ no 5	. The loca	The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]).						
☐ yes ☒ no 6	6. The local unit has been delinquent distributing tax revenues that were collected for another taxing unit.							
yes 🗵 no 7. The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year ended pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during they year).								
☐ yes ☒ no 8.	The loca 1995 (Mo	l unit uses cred CL 129.241).	dit cards and ha	s not adopted an ap	plicable pol	icy as re	equired by	P.A. 266 of
☐ yes ☒ no 9.	The local	l unit has not a	dopted an inves	stment policy as req	uired by P.A	A. 196 o	f 1997 (M	CL 129.95).
We have enclos	ed the fo	llowing:			Enclosed		o Be warded	Not Required
The letter of comm	nents and r	ecommendatio	ons.		Х			
Reports on individu	ual federal	financial assis	tance programs	(Program audits).				X
Single Audit Reports (ASLGU)					X			
Certified Public Accou Campbell, Kuste	ntant (Firm Nerer & Co.,	ame) P.C.						
	512 N. Lincoln, Suite 100, P.O. Box 686 City Bay City MI 48707					7		
Accountant Signature								

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CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA

512 N. LINCOLN AVE. - SUITE 100 P.O. BOX 686 BAY CITY, MICHIGAN 48707

TEL (989) 894-1040 FAX (989) 894-5494

INDEPENDENT AUDITOR'S REPORT

July 6, 2004

To the Township Board Township of Sage Gladwin County, Michigan

We have audited the accompanying general purpose financial statements of the Township of Sage, Gladwin County, Michigan, as of March 31, 2004, and for the year then ended, as listed in the table of contents. These general purpose financial statements are the responsibility of the Township of Sage's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Township of Sage, Gladwin County, Michigan, as of March 31, 2004, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States.

Our audit was conducted for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The supplementary information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the general purpose financial statements of the Township of Sage, Gladwin County, Michigan. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Campbell, Kusterer & Co., P. C.

CAMPBELL, KUSTERER & CO., P.C. Certified Public Accountants

COMBINED BALANCE SHEET – ALL FUND TYPES AND ACCOUNT GROUPS March 31, 2004 EXH **EXHIBIT A**

	Governmental Fund Type	Fiduciary <u>Fund Type</u>		nt Groups
<u>Assets</u>	General	Agency	General <u>Fixed Assets</u>	General Long- Term Debt
Cash in bank Taxes receivable Due from other funds Land Buildings Equipment Amount to be provided for retir of long-term debt	234 999 46 24 043 48 244 00 - - - ement	2 150 71 - - - - -	9 000 00 583 149 40 23 808 37	- - - - - 314 855 43
Total Assets <u>Liabilities and Fund Equity</u>	<u>259 286 94</u>	2 150 71	615 957 77	<u>314 855 43</u>
Liabilities: Due to other funds Due to others Note payable Total liabilities	-	244 00 1 906 71 - 2 150 71	-	- 314 855 43 314 855 43
Fund equity: Investment in general fixed assets Fund balances: Unreserved: Undesignated Total fund equity	- _259 286 94 _259 286 94	-	615 957 77	-
Total Liabilities and Fund Equity	259 286 94	<u>2 150 71</u>	615 957 77	314 855 43

-	Total (Memorandum Only)
	237 150 17 24 043 48
-	244 00 9 000 00
•	583 149 40 23 808 37
	314 855 43
•	1 192 250 85
•	
•	244 00 1 906 71
•	314 855 43 317 006 14
	615 957 77
	259 286 94 875 244 71
	<u>1 192 250 85</u>

COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – ALL GOVERNMENTAL FUND TYPES Year Ended March 31, 2004 **EXHIBIT B**

Year Ended March 31, 2004	
	Total
	(Memorandum
	Only)
Revenues:	General Fund
Property taxes	49 000 32
Licenses and permits	5 799 76
State revenue sharing Interest	193 225 50
Rents	1 739 27
	4 475 00
Special assessments Miscellaneous	183 065 50
	4 623 98
Total revenues	441 929 33
Expenditures:	
Legislative:	
Township Board	
General government:	27 248 15
Supervisor Elections	6 210 84
	435 00
Assessor Clerk	26 282 19
	10 074 01
Board of Review	1 039 50
Treasurer	10 081 50
Building and grounds	17 778 84
Public safety:	11 170 04
Fire protection	58 711 24
Planning and zoning	5 104 02
Public works:	0 104 02
Highways and streets	21 279 50
Sanitation	123 068 38
Compost site	539 00
Culture and recreation:	559 00
Parks and recreation	1 720 00
Capital outlay	1 720 00
Debt service	501 96
Total expenditures	96 212 00
	406 286 13
Excess of revenues over expenditures	35 643 20
From d hadan and a suite	33 043 20
Fund balance, April 1	223 643 74
Fund Balance, March 31	
	<u>259 286 94</u>
The accompanying notes are an integral part of these financial stateme	ents.
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COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – BUDGET AND ACTUAL – GENERAL FUND Year Ended March 31, 2004 EXHIBIT C Page 1

	-	General Fund	d
			Over
Revenues:	<u>Budget</u>	Actual	(Under) <u>Budget</u>
Property taxes	44 000 40		
Licenses and permits	44 882 42	49 000 32	4 117 90
State revenue sharing	8 850 00	5 799 76	(3 050 24)
Interest	225 743 00	193 225 50	(32 517 50)
Rents	2 750 00	1 739 27	(1 010 73)
Special assessments	22 000 00 167 882 06	4 475 00	(17 525 00)
Miscellaneous	167 882 06	183 065 50	15 183 44
	<u> </u>	<u>4 623 98</u>	<u>3 163 98</u>
Total revenues	473 567 48	441 929 33	<u>(31 638 15)</u>
Expenditures:			
Legislative:			
Township Board	36 932 23	27 248 15	(0.004.00)
General government:	00 002 25	27 240 15	(9 684 08)
Supervisor	6 500 00	6 210 84	(000.40)
Elections	2 250 00	435 00	(289 16)
Assessor	26 200 00	26 282 19	(1 815 00)
Clerk	10 200 00	10 074 01	82 19
Board of Review	1 010 00	1 039 50	(125 99)
Treasurer	11 000 00	10 081 50	29 50
Building and grounds	46 680 00	17 778 84	(918 50)
Public safety:	.0 000 00	17 770 04	(28 901 16)
Fire protection	57 511 24	58 711 24	1 200 00
Planning and zoning	5 650 00	5 104 02	1 200 00
Public works:	2 33 33	0 104 02	(545 98)
Highways and streets	92 872 00	21 279 50	/71 EOO EO\
Sanitation	117 000 00	123 068 38	(71 592 50)
Compost site	6 500 00	539 00	6 068 38
Culture and recreation:	3 333 33	559 00	(5 961 00)
Parks and recreation	3 300 00	1 720 00	(1 E90 00)
Other:	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	1 120 00	(1 580 00)
Contingency	120 995 53	-	(120 995 53)
Capital outlay	2 000 00	501 96	(1 498 04)
Debt service	96 300 00	96 212 00	(88 00)
			(00,00)

COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – BUDGET AND ACTUAL – GENERAL FUND Year Ended March 31, 2004 Page 2

	General Fund		
	Budget	Actual	Over (Under) Budget
Total expenditures	<u>642 901 00</u>	406 286 13	(236 614 87)
Excess (deficiency) of revenues over expenditures	(169 333 52)	35 643 20	204 976 72
Fund balance, April 1	<u>169 333 52</u>	223 643 74	<u>54 310 22</u>
Fund Balance, March 31	-	<u>259 286 94</u>	<u>259</u> 286 94

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NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Township of Sage, Gladwin County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

Reporting Entity

In accordance with the provisions of the Governmental Accounting Standards Board's Statement No. 14 "The Financial Reporting Entity," the general purpose financial statements of the Township contain all the Township funds and account groups that are controlled by or dependent on the Township's executive or legislative branches.

The reporting entity is the Township of Sage. The Township is governed by an elected Township Board. As required by generally accepted accounting principles, these financial statements present the Township as the primary government.

Joint Venture

The Township and the Townships of Buckeye, Hay, Gladwin, Grout and Sherman and the City of Gladwin jointly formed the Gladwin Rural Urban Fire District to provide fire protection service for the seven local governmental units. For the fiscal year ended March 31, 2004, the Township of Sage paid \$57,511.24 to the Fire District. The Fire District is not considered a part of the reporting entity of the Township of Sage. Separate financial statements of the Fire District may be obtained directly from their office at 710 East Cedar Avenue in Gladwin, Michigan.

Basis of Presentation

The financial activities of the local unit are recorded in separate funds and account groups, categorized and described as follows:

General Fund

This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from property taxes, state and federal distributions, grants, and other intergovernmental revenues.

Fiduciary Fund

The Current Tax Collection Fund is used to account for assets held as an agent for others.

NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 1 - Summary of Significant Accounting Policies (continued)

Account Groups

General Fixed Assets Account Group

This account group presents the fixed assets of the local unit utilized in its general operations.

General Long-Term Debt Account Group

This account group presents the balance of general obligation long-term debt which is not recorded in proprietary funds.

Measurement Focus/Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental fund types are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present revenues and other financing sources and, expenditures and other financial uses in net current assets.

The modified accrual basis of accounting is followed by the governmental fund types. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual which is both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than principal and interest on long-term debt, are recorded when the related fund liability is incurred, if measurable. Principal and interest on general long-term debt is recognized when due.

Revenues from local sources consist primarily of property taxes. Property taxes and revenues received from the State are recognized when susceptible to accrual. Miscellaneous revenues are recorded as revenue when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned since they are measurable and available.

Property Taxes

Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned.

NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 1 - Summary of Significant Accounting Policies (continued)

Property Taxes (continued)

Properties are assessed as of December 31 and the related property taxes become a lien on December 1 of the following year. These taxes are due on February 14 with the final collection date of February 28 before they are added to the county tax rolls. The Township 2003 tax roll millage rate was .8236 mills and the taxable value was \$59,505,942.00.

Fixed Assets

Purchases of fixed assets for all funds are recorded as expenditures in their respective funds at the time of purchase. They are also recorded at cost in the General Fixed Assets Group of Accounts as required by generally accepted accounting principles.

<u>Investments</u>

Investments are stated at market.

Receivables

Receivables have been recognized for all significant amounts due to the Township. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

Inventories

Inventories of supplies are considered to be immaterial and are not recorded.

Compensated Absences (Vacation and Sick Leave)

Township employees are not allowed to accumulate vacation and sick pay and therefore no accumulated amount is recorded in the financial statements.

Budgets and Budgetary Accounting

The following procedures are followed in establishing the budgetary data reflected in these general purpose financial statements:

1. Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Township Board for consideration.

NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 1 - Summary of Significant Accounting Policies (continued)

Budgets and Budgetary Accounting (continued)

- 2. The proposed budgets include expenditures as well as the methods of financing them.
- 3. Public hearings are held to obtain taxpayer comments.
- 4. The budgets are adopted at the activity level by a majority vote of the Township Board.
- 5. The budgets are adopted on the modified accrual basis of accounting.
- 6. The originally adopted budgets can be amended during the year only by a majority vote of the Township Board.
- 7. The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- 9. The budgeted amounts shown in these general purpose financial statements are the originally adopted budgets with all amendments that were approved by the Township Board during the fiscal year.

Encumbrances

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

Postemployment Benefits

The Township provides no postemployment benefits to past employees.

Note 2 - Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Township to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States

NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 2 - Deposits and Investments (continued)

banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Township Board has designated one bank for the deposit of Township funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Township's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

	Carrying
	Amounts
Total Deposits	207.450.47
. Stat. Doposito	<u>237 150 17</u>

Amounts in the bank balances are without considering deposits in transit or uncleared checks.

	Bank <u>Balances</u>
Insured (FDIC) Uninsured and Uncollateralized	180 963 22 67 638 35
Total Deposits	<u>248 601 57</u>

The Township of Sage did not have any investments as of March 31, 2004.

NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 3 - Changes in General Fixed Assets

A summary of changes in general fixed assets follows:

	Balance <u>4/1/03</u>	Additions	Deletions	Balance 3/31/04
Land Buildings Equipment	9 000 00 583 149 40 <u>23 306 41</u>	- - 501 96	- - -	9 000 00 583 149 40 23 808 37
Totals	<u>615 455 81</u>	<u>501 96</u>		<u>615 957 77</u>

Note 4 - Changes in General Long-Term Debt

A summary of changes in general long-term debt follows:

	Balance 4/1/03	Additions	<u>Deductions</u>	Balance 3/31/04
Contract payable – roads Note payable –	53 000 00	-	53 000 00	-
Township hall	337 679 53		22 824 10	<u>314 855 43</u>
Totals	<u>390 679 53</u>	-	<u>75 824 10</u>	<u>314 855 43</u>

Note 5 - Contract Payable - Roads

The Township has been making periodic payments on a loan from the Gladwin County Road Commission. As of March 31, 2004, the loan was paid in full.

Note 6 - Note Payable - Township Hall

On August 31, 2000, the Township entered into an installment purchase agreement, whereby the Township obtained a \$420,000.00 loan from Chemical Bank to partially fund the construction of a new Township hall. The loan requires monthly payments in the amount of \$3,601.00, including principal and interest at the rate of 6.25% per annum, subject to future adjustment. As of March 31, 2004, the principal balance outstanding was \$314,855.43, which is recorded in the General Long-Term Debt Account Group.

NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 7 - Budget Variances

For the fiscal year ended March 31, 2004, Township expenditures exceeded budgeted amounts in several activities as follows:

General Fund	Total	Total	Excess
Activity:	<u>Budget</u>	Expenditures	Expenditures
Assessor	26 200 00	26 282 19	82 19
Board of Review	1 010 00	1 039 50	29 50
Fire protection	57 511 24	58 711 24	1 200 00
Sanitation	117 000 00	123 068 38	6 068 38

Note 8 - Interfund Receivables and Payables

As of March 31, 2004, the amount of interfund receivables and payables are as follows:

Fund	Interfund <u>Receivable</u>	<u>Fund</u>	Interfund Payable
General	244 00	Current Tax Collection	244 00
Total	244 00	Total	<u>244 00</u>

Note 9 - Deferred Compensation Plan

The Township does not have a deferred compensation plan.

Note 10 - Pension Plan

The Township has a defined contribution pension plan covering all elected officers and full-time employees. The Township contributes 6.2% of each covered employee's wages to the plan. Each covered employee also contributes 6.2% of their wages to the plan. The net pension expense for the fiscal year ended March 31, 2004, was \$1,863.90.

Note 11 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Township has purchased commercial insurance for property loss, torts and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 12 - Building Permits

The Township of Sage does not issue building permits. Building permits are issued by the County of Gladwin.

Note 13 - Total Columns on Combined Statements--Overview

The total columns on the combined financial statements are captioned "Memorandum Only" to indicate that they are presented only to facilitate financial analysis. Data in these columns do not present financial position, results of operations, or changes in financial position in conformity with generally accepted accounting principles. Neither is such data comparable to a consolidation, because interfund eliminations have not been made in the aggregation of this data.

_	<u>GENERAL FUN</u>	ID EXPENDITURES BY DETAILED ACCOUNT	EXHIBIT D
,		Year Ended March 31, 2004	Page 1
	Township Deard		, ago ,
_	Township Board: Wages		
			1 840 00
	Audit and accounting		2 150 00
	Memberships and dues		1 253 55
	Printing and publishing		1 537 87
	Office expense Insurance		268 92
	Equalization		900 00
	Payroll taxes		3 398 65
_	Pension		900 24
_	Legal		1 863 90
	Summer tax		1 134 25
_	Software		5 401 00
	Miscellaneous		4 495 00
	Miscellaneous		<u>2 104 77</u>
_	Supervisor:		<u>27 248 15</u>
	Salary		
	Office expense		6 200 04
_	o mos expense		10 80
	Elections:		<u>6 210 84</u>
	Wages		
_			<u>435 00</u>
	Assessor:		
	Contracted services		0.4 = = = = = =
_	Expenses		24 756 96
	•		1 525 23
	Clerk:		26 282 19
	Salary		0.500.04
i.	Office expense		9 500 04
_			<u>573 97</u>
1	Board of Review:		<u>10 074 01</u>
	Wages		900 00
_	Printing and publishing		
	_		139 50 1 039 50
	Treasurer:		1 009 00
_	Salary		9 000 00
	Office expense		<u>1 081 50</u>
	D. T.P.		10 081 50
_	Building and grounds:		_10 001 00
	Insurance		4 579 00
	Utilities		5 961 92
_	Custodian		2 130 00
	Repairs and maintenance		<u>5 107 92</u>
			17 778 84
_		4.4	

-	GENERAL FUND EXPENDITURES BY DETAILED ACCOUNTY Year Ended March 31, 2004	<u>JNT</u> EXHIBIT D Page 2
_	Fire protection:	
_	Wages Contracted services	57 511 24 1 200 00
	Planning and zoning: Wages	<u>58 711 24</u>
	Permit fees Printing and publishing	1 885 00 1 050 00
•	Administrator fees	468 98 <u>1 700 04</u> <u>5 104 02</u>
_	Highways and streets	21 279 50
-	Sanitation: Contracted services Compost site	123 068 38 539 00
_	Parks and recreation: Contracted services	123 607 38 1 720 00
_	Capital outlay	501 96
_	Debt service	<u>96 212 00</u>
	Total Expenditures	406 286 13

434 86

499 39

<u>934 25</u>

Assets

Cash in bank

Total Assets

Liabilities

Due to others

Total Liabilities

Due to other funds

CURRENT TAX COLLECTION FUND STATEMENT OF CHANGES IN ASSETS AND LIABILITIES **EXHIBIT E** Year Ended March 31, 2004 **Balance Balance** 4/1/03 **Deductions** Additions 3/31/04 934 25 1 737 892 99 <u>1 736 676 53</u> 2 150 71 934 25 <u>1 737 892 99</u> <u>1 736 676 53</u> 2 150 71

208 813 37

1 529 079 62

<u>1 737 892 99</u>

209 004 23

1 527 672 30

<u>1 736 676 53</u>

244 00

<u>1 906 71</u>

2 150 71

CURRENT TAX COLLECTION FUND

STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS **EXHIBIT F** Year Ended March 31, 2004 Cash in bank - beginning of year 934 25 Cash receipts: Property tax 1 736 300 99 Animal licenses 1 592 00 Total cash receipts 1 737 892 99 Total beginning balance and cash receipts <u>1 738 827 24</u> Cash disbursements: Township General Fund 209 004 23 Clare-Gladwin ISD 115 765 85 Gladwin Community Schools 482 163 88 Gladwin County 852 765 71 Mid-Michigan Community College 69 140 91 Refunds 7 835 95 Total cash disbursements 1 736 676 53 Cash in Bank - End of Year

2 150 71

CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA 512 N. LINCOLN AVE. - SUITE 100 P.O. BOX 686 BAY CITY, MICHIGAN 48707 TEL (989) 894-1040 FAX (989) 894-5494

AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDA

LOCAL AUDIT & FINANCE DIV.

July 6, 2004

To the Township Board Township of Sage Gladwin County, Michigan

We have audited the financial statements of the Township of Sage, for the year ended March 31, 2004. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

<u>AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES</u>

We conducted our audit of the financial statements of the Township of Sage in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

To the Township Board Township of Sage Gladwin County, Michigan

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

OTHER COMMUNICATIONS

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

To the Township Board Township of Sage Gladwin County, Michigan

GASB 34 IMPLEMENTATION

The Governmental Accounting Standards Board issued a new reporting model for governmental units which is to be implemented over the next few years. The implementation date of this pronouncement for the Township of Sage will begin with the year ended March 31, 2004, and will need to be implemented fully by March 31, 2005. The daily operations and recording transactions should not change significantly, however, the Township will be required to maintain additional records for the year end adjustments to the final presentation format.

COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

SEGREGATION OF DUTIES

A separation of duties between persons who authorize transactions and persons who have control over the related assets does not always exist.

The least desirable accounting system is one in which an employee is responsible for executing the transaction and then recording the transaction from its origin to its ultimate posting in the General Ledger. This increases the likelihood that intentional or unintentional errors will go undetected. In most cases, adequate segregation of duties substantially increases control over errors without duplication of effort.

We understand that due to the size of needed staff, a proper segregation of duties may be impractical and the "cost to benefit" relationship may not justify the addition of accounting staff to accomplish the desired segregation.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Township's financial statements and this communication of these matters does not affect our report on the Township's financial statements, dated March 31, 2004.

SUMMARY

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely, Campbell, Kusterer & Co., P.C.

CAMPBELL, KUSTERER & CO., P.C.

Certified Public Accountants